# The Management University of Africa



#### **DIPLOMA UNIVERSITY EXAMINATIONS**

#### SCHOOL OF MANAGEMENT AND LEADERSHIP

#### DIPLOMA IN COMMUNITY HEALTH AND DEVELOPMENT

DHD 107: PROGRAM MONITORING AND EVALUATION

**DATE:** 28<sup>TH</sup> **MARCH** 2022

**DURATION: 2 HOURS** 

**MAXIMUM MARKS: 70** 

#### **INSTRUCTIONS:**

- 1. Write your registration number on the answer booklet.
- 2. DO NOT write on this question paper.
- 3. This paper contains SIX (6) questions.
- 4. Question ONE is compulsory.
- 5. Answer any other FOUR questions.
- 6. Question ONE carries 30 MARKS and the rest carry 10 MARKS each.
- 7. Write all your answers in the Examination answer booklet provided.

#### **QUESTION ONE**

Read the Case Study below carefully and answer the questions that follow:

#### RESOURCE MOBILIZATION IN HEALTH AND DEVELOPMENT

Partnerships is an important factor in resource mobilization in that partnerships enable organizations to share their diverse competencies for sustainability of the organization and program, maximization use of domestic capital and skills, resources to address issues collaboratively in the realm of their respective mandates. Partnerships and alliances are undoubtedly essential in helping organizations pursue their development priorities and engage all those in a position to make a difference.

Partnerships are also crucial as they diversify and expand resources, they break the tradition of running the specific programs of any donor agencies only, one is able to spend in the program of the organization's liking it decrease dependency on others and also can save oneself the chance of becoming contractors of foreign donor agencies. Partnerships and resource mobilization still face myriad of difficulties such as mismanagement of funds, poor governance having clear development approaches and absence of strategic planning in respective organisations. Political Interference and the limited capacity that is available in ensuring that resources are raised accompanied with poor networking can pause hitches in resource mobilization

Partnerships are also essential in resource mobilization as they expand deep relations with the stakeholders and community, clean the image of the organization and expand relations by fulfilling the responsibilities towards the community that are geared to run programs based on the genuine needs of the community and disseminate the good practices of the organization. It can also be seen in many organisations where partnership in resource mobilization has contributed to develop new thinking and challenge the old traditions and enhancing the quality of one's organization.

On the other hand, resource mobilization refers to all activities involved in securing new and additional resources for your organization. It also involves making better use of, and maximizing, existing resources. It is the process of getting resources from resource provider, using different mechanisms, to implement an organization's predetermined goals. It deals in acquiring the needed resources in a timely, cost-effective manner. Resource mobilization advocates having the right type of resource, at the right time, at right price with making right use of acquired resources thus ensuring optimum utilization of the same. It is therefore seen as combination between: resources, elements necessary for the running of an organization, mechanisms which will make it possible to obtain resources directly and the partners who are the persons and institutions providing resource. In real terms, it means expansion of relations with the resource providers, the skills, knowledge and capacity for proper use of resources.

Resources mobilization does not only mean use of money but its extensiveness denotes the process that achieves the mission of the organization through the mobilization and right and maximum use of the available resources. Resource is required by every kind of organisation to fulfill its objectives. It is essential to know the type of resource, its normal availability and the estimated cost to attain the require resources in order to carry our works as per the objectives of the organization. This resources can range from money, technical assistancecooperation, human resources, physical goods free service and facilities. On the basis of this information, the primary plans of resource Mobilization should be establishment, checked and if needed repeated.

### Required

- a) Briefly discuss five types of resource as demonstrated on the case study (10 marks)
- b) Explain five aspects that are important when it comes to building partnerships in resource mobilization as seen from the case study (10 marks)
- c) List discuss various challenges that occur when it comes to resource mobilization as evidenced from the case study (10 marks)

## **QUESTION TWO**

Compare five (5) differences between Monitoring and Evaluation (10 marks)

# **QUESTION THREE**

Define the following terms

a)	Summative evaluation	(2 marks)
b)	Indicators	(2 marks)
c)	Project audit	(2 marks)
d)	Quality control	(2 marks)
e)	Monitoring	(2 marks)

### **QUESTION FOUR**

Discuss methods used in collecting data in development projects (10 marks)

## **QUESTION FIVE**

a) Highlight the characteristics of a good report (6 marks)

b) List four uses of evaluation findings (4 marks)

**QUESTION SIX** 

Discuss the importance of project evaluation (10 marks)

